

# BUDGET SUMMARY

This section of the budget provides summary information about all funds included in the County's Total Budget. These funds were included in the budget adopted by the Board in April 2012:

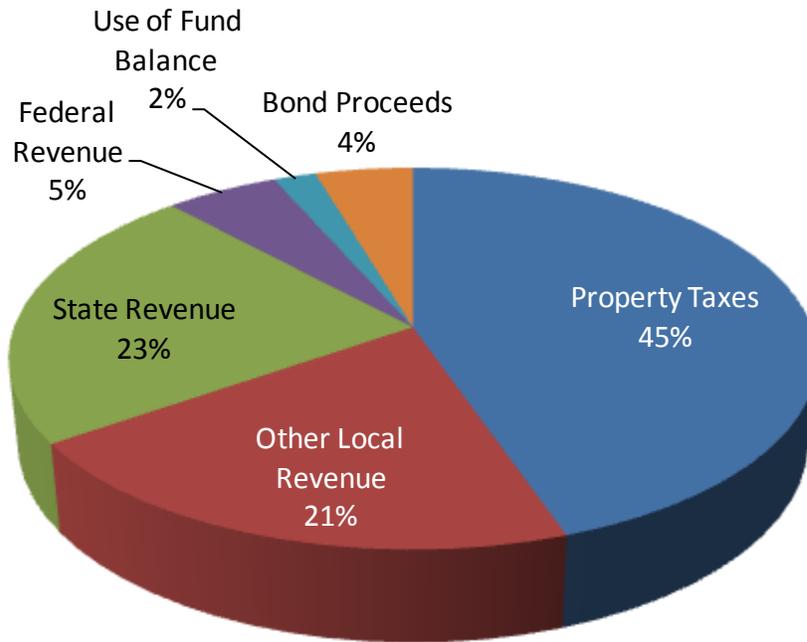
- General Fund
- Special Revenue Funds (General Government)
- School Fund
- Self-Sustaining Funds (School Division)
- Capital Projects Fund
- Debt Service Fund

Details for the funds can be found on the following pages: General Fund, pages 43-196; Special Revenue Funds, pages 225-243; Debt Service Fund, pages 225-232; and the Capital Improvement Program, pages 197-224. A detailed capital budget is published separately. Information on the School Fund and School Self-Sustaining Funds are contained in separate documents published by the School Division.

In addition, this section includes the comparative financial information and selected financial trends that add to the overall understanding of the context in which this recommendation is being brought forward.

# TOTAL COUNTY REVENUES

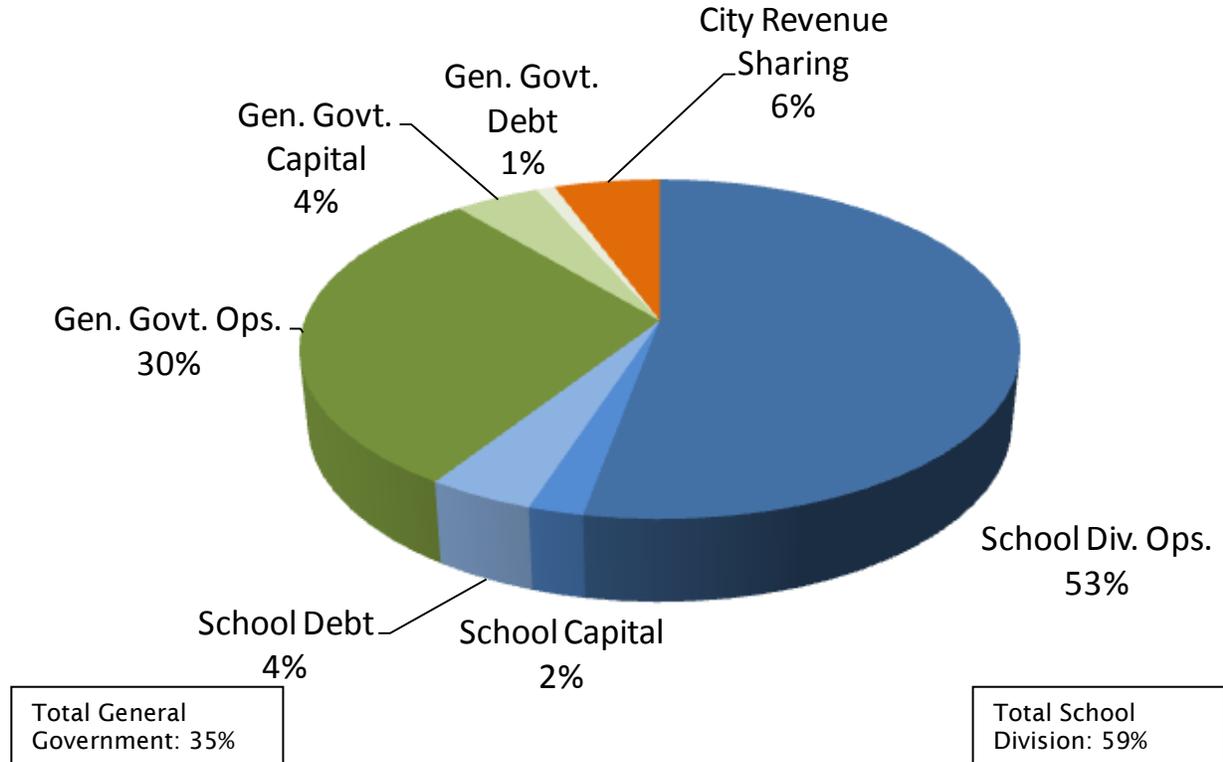
## FY 12/13 TOTAL BUDGET ADOPTED REVENUES \$313,999,008



	FY 10/11 ACTUAL	FY 11/12 ADOPTED	FY 11/12 PROJECTED	FY 12/13 REQUEST	FY 12/13 RECOMM	FY 12/13 ADOPTED	\$ ADP-ADP	% ADP/ADP
Property Taxes	\$136,906,535	\$136,633,800	\$139,535,541	\$140,755,400	\$140,755,400	\$140,455,780	\$3,821,980	2.8%
Other Local Revenue	61,856,068	60,891,981	63,037,662	63,762,020	63,762,020	64,696,450	3,804,469	6.2%
State Revenue	68,936,524	68,117,281	68,728,695	70,827,030	70,827,030	71,479,461	3,362,180	4.9%
Federal Revenue	21,477,320	18,963,487	21,951,412	16,741,560	16,741,560	16,741,560	(2,221,927)	-11.7%
Use of Fund Balance	0	9,237,532	15,598,987	5,219,516	5,219,516	6,253,524	(2,984,008)	-32.3%
Bond Proceeds	9,320,354	10,549,920	23,899,643	14,372,233	14,372,233	14,372,233	3,822,313	36.2%
<b>TOTAL, ALL FUNDS</b>	<b>\$298,496,801</b>	<b>\$304,394,001</b>	<b>\$332,751,941</b>	<b>\$311,677,759</b>	<b>\$311,677,759</b>	<b>\$313,999,008</b>	<b>\$9,605,007</b>	<b>3.2%</b>

# TOTAL COUNTY EXPENDITURES

**FY 12/13 TOTAL BUDGET  
ADOPTED EXPENDITURES  
\$313,999,008**



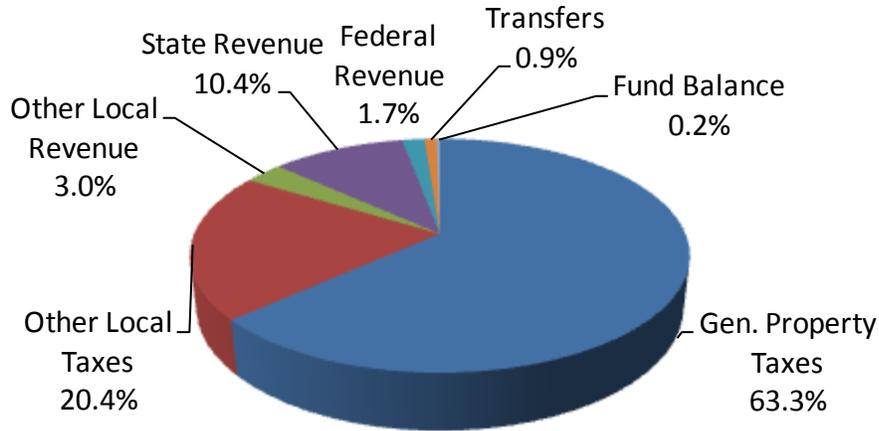
	FY 10/11 ACTUAL	FY 11/12 ADOPTED	FY 11/12 PROJECTED	FY 12/13 REQUEST	FY 12/13 RECOMM	FY 12/13 ADOPTED	\$ ADP-ADP	% ADP/ADP
<b>EXPENDITURES</b>								
General Govt Operations	\$73,457,325	\$77,875,469	\$75,796,782	\$82,845,138	\$80,668,512	\$81,160,081	\$3,284,612	4.2%
Special Revenue Funds	13,241,549	12,552,125	15,450,407	12,822,470	12,466,100	12,466,100	(86,025)	-0.7%
General Govt Debt Service	2,916,192	4,192,225	4,192,225	3,058,891	3,058,891	3,058,891	(1,133,334)	-27.0%
<b>Subtotal, Gen Govt</b>	<b>89,615,066</b>	<b>94,619,819</b>	<b>95,439,414</b>	<b>98,726,499</b>	<b>96,193,503</b>	<b>96,685,072</b>	<b>2,065,253</b>	<b>2.2%</b>
School Div Operations	135,971,689	140,573,636	140,760,346	148,388,859	145,728,499	147,420,766	6,847,130	4.9%
School Self-Sustaining	21,375,609	20,145,906	22,077,608	17,126,478	17,126,478	18,643,330	(1,502,576)	-7.5%
School Debt Service	13,859,241	13,160,451	13,160,451	12,967,956	12,967,956	12,967,956	(192,495)	-1.5%
<b>Subtotal, Schools</b>	<b>171,206,539</b>	<b>173,879,993</b>	<b>175,998,405</b>	<b>178,483,293</b>	<b>175,822,933</b>	<b>179,032,052</b>	<b>5,152,059</b>	<b>3.0%</b>
<b>SUBTOTAL - OPERATING</b>	<b>\$260,821,605</b>	<b>\$268,499,812</b>	<b>\$271,437,819</b>	<b>\$277,209,792</b>	<b>\$272,016,436</b>	<b>\$275,717,124</b>	<b>\$7,217,312</b>	<b>2.7%</b>
Capital Projects	13,527,345	17,804,377	39,302,784	20,643,375	20,643,375	20,760,936	2,956,559	16.6%
Revenue Sharing	18,454,658	18,089,812	18,089,812	17,520,948	17,520,948	17,520,948	(568,864)	-3.1%
Reserve for Board Decision	0	0	0	0	1,497,000	0	0	
<b>TOTAL - ALL FUNDS</b>	<b>\$292,803,607</b>	<b>\$304,394,001</b>	<b>\$328,830,415</b>	<b>\$315,374,115</b>	<b>\$311,677,759</b>	<b>\$313,999,008</b>	<b>\$9,605,007</b>	<b>3.2%</b>

**NOTES:**

- Totals are net of transfers.
- FY 11/12 projections for Capital Projects includes balances that are expected to be carried forward to complete projects in future years.
- The FY 12/13 School Self-Sustaining Fund expenditures are anticipated to decrease \$1.5 million mainly due to decreases in Federal ARRA stimulus expenditures. For more details regarding the School Division's Self-Sustaining Fund expenditures, see Section D of the School Division's FY 12/13 budget.

# GENERAL FUND REVENUES

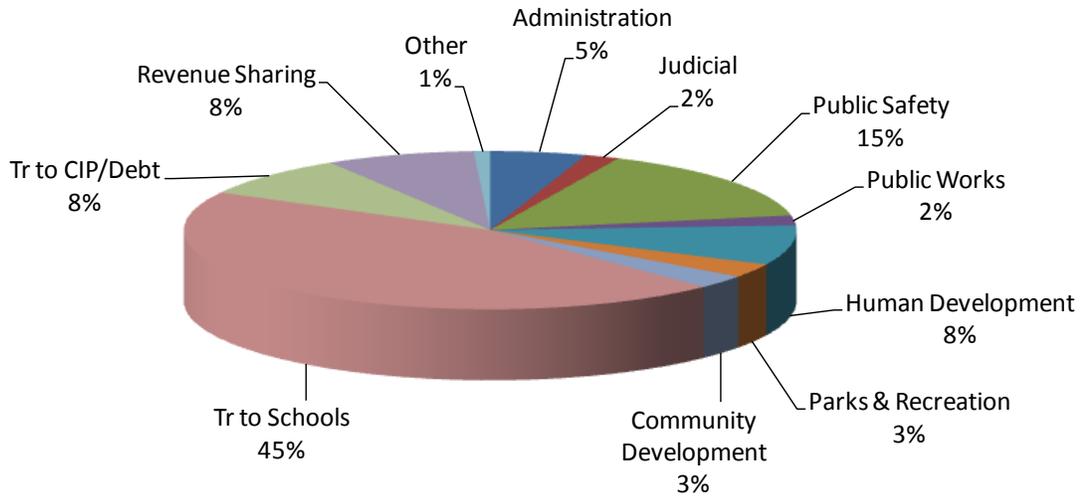
FY 12/13 ADOPTED  
 GENERAL FUND REVENUES  
**\$221,811,866**



	FY 10/11 ACTUAL	FY 11/12 ADOPTED	FY 11/12 PROJECTED	FY 12/13 REQUEST	FY 12/13 RECOMM	FY 12/13 ADOPTED	\$ ADP-ADP	% ADP/ADP
<b>REVENUES</b>								
Local Revenue								
Gen. Property Taxes	\$136,906,535	\$136,633,800	\$139,535,541	\$140,755,400	\$140,755,400	\$140,455,780	\$3,821,980	2.8%
Other Local Taxes	44,105,916	43,497,250	43,550,100	45,215,800	45,215,800	45,215,800	1,718,550	4.0%
Other Local Revenue	6,042,776	5,771,566	6,383,189	6,686,252	6,686,252	6,686,252	914,686	15.8%
SUBTOTAL	\$187,055,228	\$185,902,616	\$189,468,830	\$192,657,452	\$192,657,452	\$192,357,832	\$6,455,216	3.5%
State Revenue	23,087,113	22,952,060	22,804,116	22,976,867	22,976,867	\$22,976,867	\$24,807	0.1%
Federal Revenue	4,595,858	4,673,507	4,257,793	3,864,910	3,864,910	3,864,910	(808,597)	-17.3%
Transfers	2,079,477	2,053,635	2,061,090	2,010,257	2,010,257	2,070,257	16,622	0.8%
Use of Fund Balance	0	0	0	542,000	542,000	542,000	542,000	
SUBTOTAL	\$29,762,449	\$29,679,202	\$29,122,999	\$29,394,034	\$29,394,034	\$29,454,034	(\$225,168)	-0.8%
<b>TOTAL GENERAL FUND</b>	<b>\$216,817,676</b>	<b>\$215,581,818</b>	<b>\$218,591,829</b>	<b>\$222,051,486</b>	<b>\$222,051,486</b>	<b>\$221,811,866</b>	<b>\$6,230,048</b>	<b>2.9%</b>

# GENERAL FUND EXPENDITURES

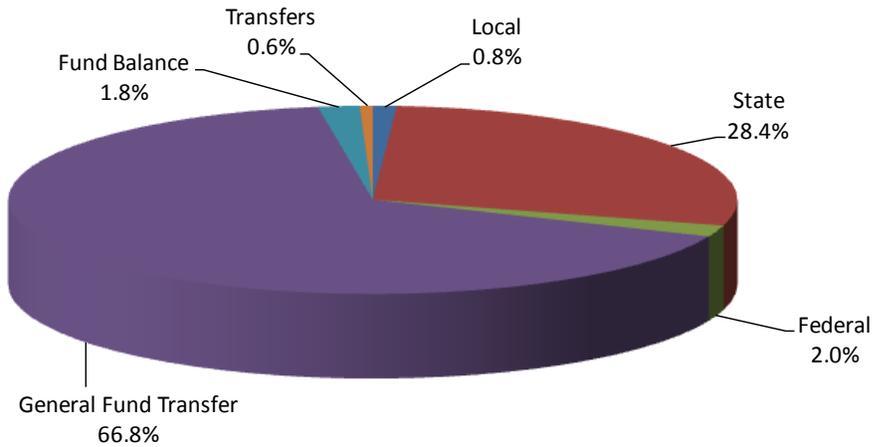
## FY 12/13 ADOPTED GENERAL FUND EXPENDITURES \$221,811,866



	FY 10/11 ACTUAL	FY 11/12 ADOPTED	FY 11/12 PROJECTED	FY 12/13 REQUEST	FY 12/13 RECOMM	FY 12/13 ADOPTED	\$ ADP/ADP	% ADP/ADP
<b>EXPENDITURES</b>								
Administration	\$9,913,655	\$10,555,155	\$10,287,416	\$11,238,637	\$11,238,637	\$11,238,637	\$683,482	6.5%
Judicial	3,779,403	3,851,355	3,802,441	4,090,141	3,981,921	4,041,921	190,566	4.9%
Public Safety	28,834,031	30,548,112	30,589,556	34,292,011	33,302,175	33,568,298	3,020,186	9.9%
Public Works	3,993,094	4,391,111	4,069,640	4,501,871	4,472,871	4,472,871	81,760	1.9%
Human Development	17,787,780	18,992,476	18,123,512	18,474,390	17,980,429	18,022,929	(969,547)	-5.1%
Parks & Recreation	6,174,304	6,236,933	6,211,599	6,479,155	6,224,425	6,298,483	61,550	1.0%
Community Development	6,093,101	6,017,952	5,998,887	6,365,542	6,089,663	6,117,155	99,203	1.6%
<b>SUBTOTAL</b>	<b>\$76,575,369</b>	<b>\$80,593,094</b>	<b>\$79,083,051</b>	<b>\$85,441,747</b>	<b>\$83,290,121</b>	<b>\$83,760,294</b>	<b>\$3,167,200</b>	<b>3.9%</b>
Revenue Sharing	\$18,454,658	\$18,089,812	\$18,089,812	\$17,520,948	\$17,520,948	\$17,520,948	(\$568,864)	-3.1%
Tr to Schools	96,057,504	97,245,582	97,245,582	99,458,048	99,458,048	100,106,298	2,860,716	2.9%
Tr to Capital & Debt Service	17,800,883	17,676,857	18,855,433	18,391,123	18,391,123	18,508,684	831,827	4.7%
Reserve for Board Decision	0	0	0	0	1,497,000	0	0	
Other Uses of Funds	739,632	1,976,473	1,406,172	1,919,246	1,894,246	1,915,642	(60,831)	-3.1%
<b>SUBTOTAL</b>	<b>\$133,052,677</b>	<b>\$134,988,724</b>	<b>\$135,596,999</b>	<b>\$137,289,365</b>	<b>\$138,761,365</b>	<b>\$138,051,572</b>	<b>\$3,062,848</b>	<b>2.3%</b>
<b>TOTAL GENERAL FUND</b>	<b>\$209,628,046</b>	<b>\$215,581,818</b>	<b>\$214,680,050</b>	<b>\$222,731,112</b>	<b>\$222,051,486</b>	<b>\$221,811,866</b>	<b>\$6,230,048</b>	<b>2.9%</b>

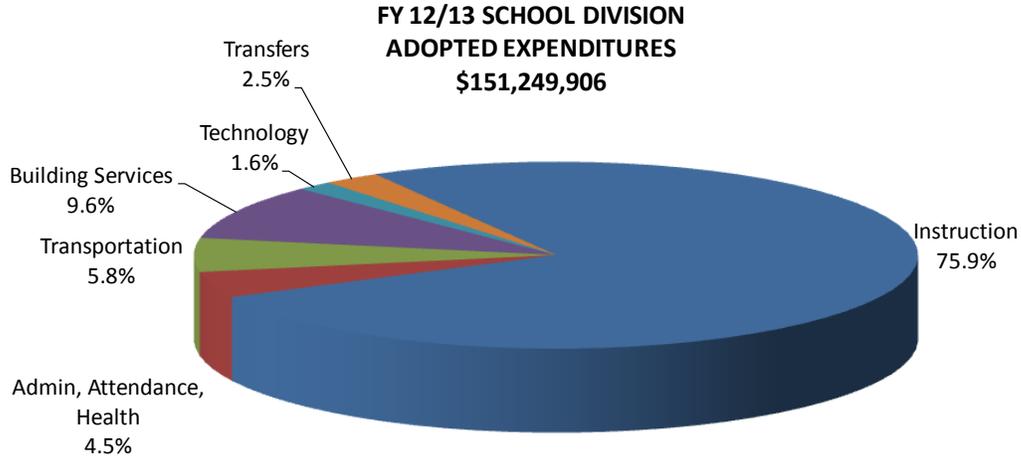
# SCHOOL FUND REVENUES

**FY 12/13 SCHOOL DIVISION  
ADOPTED REVENUES  
\$151,249,906**



	FY 10/11 ACTUAL	FY 11/12 ADOPTED	FY 11/12 PROJECTED	FY 12/13 REQUEST	FY 12/13 RECOMM	FY 12/13 ADOPTED	\$ ADP-ADP	% ADP/ADP
<b>SCHOOL FUNDS</b>								
Local	\$1,904,023	\$1,060,705	\$1,159,174	\$1,242,574	\$1,242,574	\$1,592,574	\$531,869	50.1%
State	39,862,875	39,756,487	39,793,987	42,298,549	42,298,549	42,950,045	3,193,558	8.0%
Federal	3,515,275	3,201,376	3,201,376	2,935,218	2,935,218	2,935,218	(266,158)	-8.3%
General Fund Transfer	96,057,504	97,245,582	97,245,582	99,458,048	99,458,048	100,106,298	2,860,716	2.9%
Fund Balance	0	2,827,034	3,069,774	1,800,000	1,800,000	2,790,771	(36,263)	-1.3%
Transfers	400,000	400,000	400,000	1,225,000	1,225,000	875,000	475,000	118.8%
<b>TOTAL SCHOOL FUNDS</b>	<b>\$141,739,677</b>	<b>\$144,491,184</b>	<b>\$144,869,893</b>	<b>\$148,959,389</b>	<b>\$148,959,389</b>	<b>\$151,249,906</b>	<b>\$6,758,722</b>	<b>4.7%</b>

# SCHOOL FUND EXPENDITURES



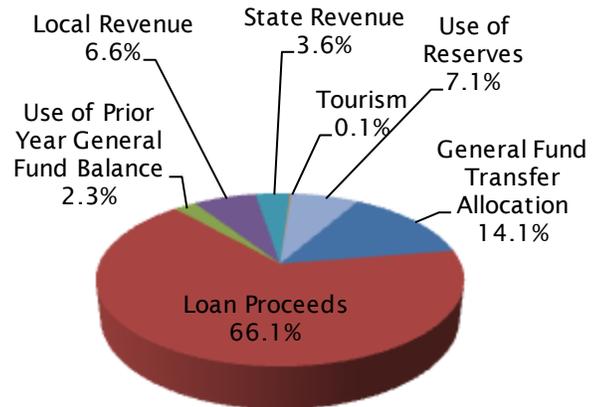
	FY 10/11 ACTUAL	FY 11/12 ADOPTED	FY 12/13 REQUEST	FY 12/13 ADOPTED	\$ ADP-ADP	% ADP/ADP
<b>SCHOOL FUNDS</b>						
Instruction	\$101,509,879	\$109,063,641	\$115,355,160	\$114,838,359	\$5,774,718	5.3%
Admin, Attendance, Health	9,092,972	6,564,048	6,916,192	6,795,284	231,236	3.5%
Transportation	8,914,797	8,608,670	8,908,388	8,840,769	232,099	2.7%
Building Services	13,966,437	14,090,021	14,607,006	14,515,422	425,401	3.0%
Technology	2,487,605	2,247,256	2,602,113	2,430,932	183,676	8.2%
Transfers	6,369,166	3,917,548	3,230,890	3,829,140	(88,408)	-2.3%
<b>TOTAL SCHOOL FUNDS</b>	<b>\$142,340,856</b>	<b>\$144,491,184</b>	<b>\$151,619,749</b>	<b>\$151,249,906</b>	<b>\$6,758,722</b>	<b>4.7%</b>

# CAPITAL BUDGET SUMMARY

## FY 2012/13 ADOPTED CAPITAL IMPROVEMENT BUDGET

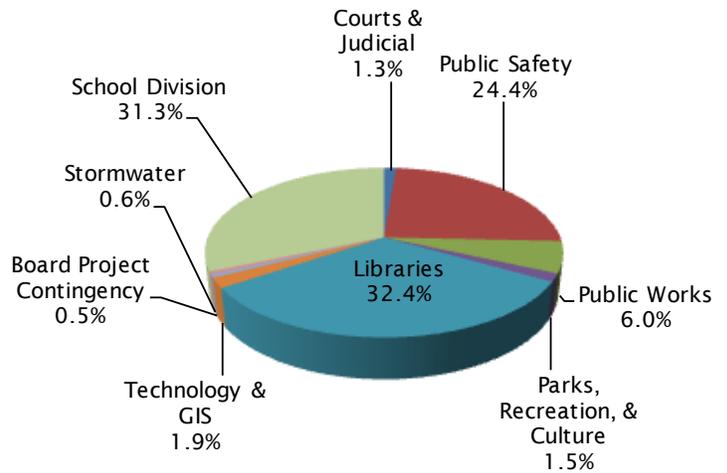
FY 2012/13 Revenues  
\$21,624,481

CIP Revenues	FY 12/13
General Fund Transfer Allocation	\$ 3,047,393
Loan Proceeds	14,287,233
Use of Prior Year General Fund Balance	500,000
Local Revenue	1,430,213
State Revenue	786,000
Tourism	30,000
Use of Reserves	1,543,642
<b>Total CIP Revenues</b>	<b>\$ 21,624,481</b>



FY 2012/13 Expenditures  
\$21,624,481

CIP Expenditures	FY 12/13
Courts & Judicial	\$ 279,544
Public Safety	5,279,052
Public Works	1,296,158
Parks, Recreation, & Culture	329,068
Libraries	7,001,724
Technology & GIS	417,782
Board Project Contingency	117,561
Stormwater	128,945
School Division	6,774,647
<b>Total CIP Expenditures</b>	<b>\$ 21,624,481</b>



# CONSOLIDATED FUNDS SUMMARY

	General Fund	Capital Improvement Funds	Debt Service Funds	Special Revenue Funds	Education Funds	Education Self-Sustaining Funds	Total - All Funds
Projected Available Beginning Fund Balances - 07/01/2012	\$ 29,041,394	\$ 12,710,758	\$ 119,436	\$ 2,573,547	\$ 4,484,631	\$ 5,022,749	\$ 53,952,515
<b>Revenue:</b>							
Property Taxes	\$ 140,455,780						\$ 140,455,780
Other Local Taxes	45,215,800			1,320,000			46,535,800
Permits & Fees	1,645,100			42,870			1,687,970
Fines & Forfeitures	839,700						839,700
Use of Money & Property	460,126	12,000	197,367	76,832	351,500	527,516	1,625,341
Charges for Services	2,756,826			100,024	267,000	6,183,779	9,307,629
Miscellaneous	137,478			5,000	525,075	2,033,247	2,700,800
Recovered Costs	216,152	1,375,343	283,179	35,000	89,500		1,999,174
Revenue from the Commonwealth	22,976,867	786,000		4,180,088	42,950,045	586,497	71,479,497
Revenue from the Federal Govt.	3,864,910			3,069,519	2,935,218	6,871,913	16,741,560
Bond Proceeds	-	14,287,233					14,287,233
Other Funding Sources	-		85,000				85,000
<b>TOTAL REVENUE</b>	<b>\$ 218,568,739</b>	<b>\$ 16,460,576</b>	<b>\$ 565,546</b>	<b>\$ 8,829,333</b>	<b>\$ 47,118,338</b>	<b>\$ 16,202,952</b>	<b>\$ 307,745,484</b>
Transfers from Other Funds	\$ 2,701,127	\$ 3,120,253	\$ 15,461,301	\$ 4,939,891	\$ 101,340,797	\$ 2,601,342	\$ 130,164,711
<b>TOTAL CURRENT REVENUE AND TRANSFERS</b>	<b>\$ 221,269,866</b>	<b>\$ 19,580,829</b>	<b>\$ 16,026,847</b>	<b>\$ 13,769,224</b>	<b>\$ 148,459,135</b>	<b>\$ 18,804,294</b>	<b>\$ 437,910,195</b>
<b>TOTAL AVAILABLE RESOURCES</b>	<b>\$ 250,311,260</b>	<b>\$ 32,291,587</b>	<b>\$ 16,146,283</b>	<b>\$ 16,342,771</b>	<b>\$ 152,943,766</b>	<b>\$ 23,827,043</b>	<b>\$ 491,862,710</b>
<b>Expenditures:</b>							
Administration	\$ 10,799,308	\$ 405,000					\$ 11,204,308
Judicial	3,979,231	270,991		109,000			4,359,222
Public Safety	33,003,587	5,117,532		1,398,827			39,519,946
Public Works	4,455,921	1,321,397		84,358			5,861,676
Human Development	14,864,856	-		7,748,069			22,612,925
Education	-	6,421,958			147,420,766	18,643,330	172,486,054
Parks/Recreation/Culture	6,061,145	7,106,497		400,746			13,568,388
Community Development	6,108,235			2,710,100			8,818,335
Revenue Sharing	17,520,948						17,520,948
Contingencies and Refunds	1,887,798	117,561		15,000			2,020,359
Tourism Projects							-
Capital Projects							-
Debt Service			\$ 16,026,847				\$ 16,026,847
<b>TOTAL EXPENDITURES</b>	<b>\$ 98,681,029</b>	<b>\$ 20,760,936</b>	<b>\$ 16,026,847</b>	<b>\$ 12,466,100</b>	<b>\$ 147,420,766</b>	<b>\$ 18,643,330</b>	<b>\$ 313,999,008</b>
Transfers to Other Funds	\$ 123,130,837	\$ 863,545	\$ -	\$ 1,691,189	\$ 3,829,140	\$ 650,000	\$ 130,164,711
<b>TOTAL CURRENT EXPENDITURES AND TRANSFERS</b>	<b>\$ 221,811,866</b>	<b>\$ 21,624,481</b>	<b>\$ 16,026,847</b>	<b>\$ 14,157,289</b>	<b>\$ 151,249,906</b>	<b>\$ 19,293,330</b>	<b>\$ 444,163,719</b>
<b>PROJECTED FUND BALANCES -06/30/2013</b>	<b>\$ 28,499,394</b>	<b>\$ 10,667,106</b>	<b>\$ 119,436</b>	<b>\$ 2,185,482</b>	<b>\$ 1,693,860</b>	<b>\$ 4,533,713</b>	<b>\$ 47,698,991</b>
<b>TOTAL FUND COMMITMENTS AND FUND BALANCES</b>	<b>\$ 250,311,260</b>	<b>\$ 32,291,587</b>	<b>\$ 16,146,283</b>	<b>\$ 16,342,771</b>	<b>\$ 152,943,766</b>	<b>\$ 23,827,043</b>	<b>\$ 491,862,710</b>
<b>Net Change in Fund Balances:</b>	\$ (542,000)	\$ (2,043,652)	\$ -	\$ (388,065)	\$ (2,790,771)	\$ (489,036)	\$ (6,253,524)
Designated for Operations (one-time)	\$ 542,000	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 602,000
Designatd for Operations (recurring)	\$ -	\$ -	\$ -	\$ 328,065	\$ -	\$ -	\$ 328,065
Capital Projects	\$ -	\$ 2,043,652	\$ -	\$ -	\$ -	\$ -	\$ 2,043,652

\* Expenditure listed in functional areas do not include transfers that are budgeted within department operations. For the purpose of this chart, these expenditures are contained in "Transfer to Other Funds"

# COMPARATIVE REAL PROPERTY TAX RATES

Selected Counties (top 20 in population)	2011 Population	2011 Basic Tax Rate*
Loudoun**	324,337	1.30
Prince William**	414,531	1.204
Roanoke	92,687	1.09
Stafford	131,067	1.08
Fairfax**	1,096,023	1.07
Fauquier**	65,780	0.97
Chesterfield**	319,641	0.95
Arlington**	214,373	0.945
Henrico	310,742	0.87
Spotsylvania**	123,997	0.86
Hanover**	100,704	0.81
James City	68,874	0.77
Montgomery	94,996	0.75
<b>Albemarle County</b>	<b>100,780</b>	<b>0.742</b>
York**	65,973	0.658
Rockingham	77,297	0.60
Frederick**	79,156	0.545
Pittsylvania	62,986	0.52
Bedford	69,379	0.50
Augusta	73,792	0.48
Charlottesville	44,471	0.95

\*Per \$100 of assessed value

\*\*These localities also levy special service district taxes

#### Sources:

Tax Rates: *Virginia Local Tax Rates, 2011*, 30<sup>th</sup> Annual Edition, Weldon Cooper Center for Public Service. Table 2.1 Real Property Nominal Tax Rate, 2011.

Population: *July 1, 2011 Population Estimates for Virginia and its Counties and Cities*, Weldon Cooper Center for Public Service, Demographics & Workforce Group,  
<http://www.coopercenter.org/demographics/population-estimates>, March 20, 2012.

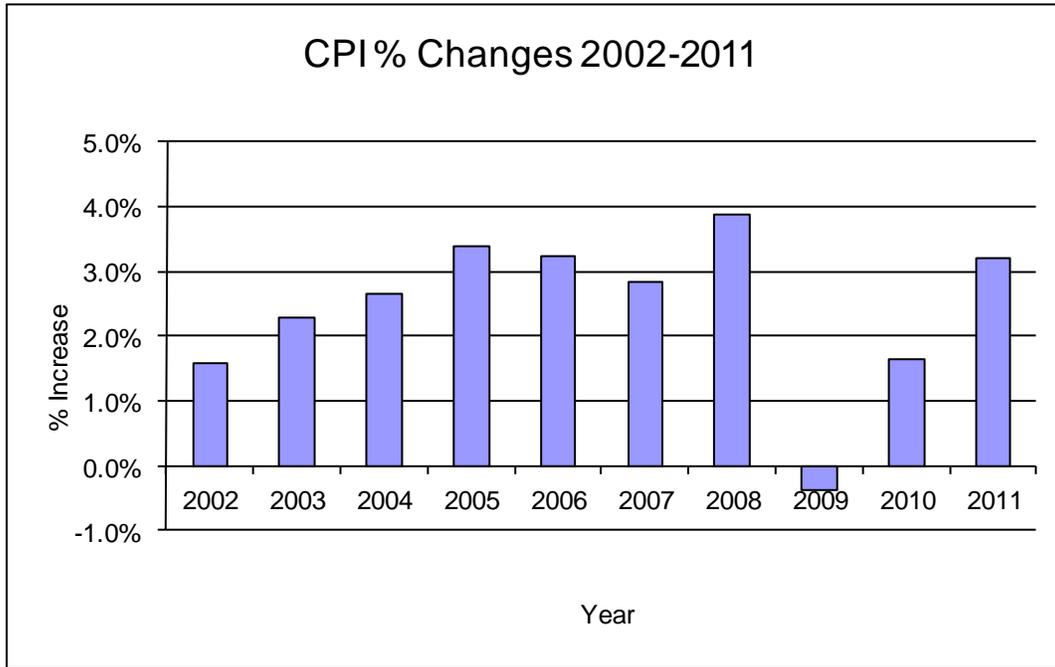
# COMPARATIVE EXPENDITURES

COMPARATIVE PER CAPITA EXPENDITURES FY 10/11									
Locality	General Admin.	Judicial Admin.	Public Safety	Public Works	Health & Welfare	Education	Parks, Rec., & Culture	Community Development	Total Expenditures
Fairfax	133.63	45.60	524.31	161.69	490.98	1,994.42	103.30	341.81	4,105,947,614
Prince William	87.56	39.70	525.97	108.17	197.98	1,949.19	93.33	107.88	1,250,138,000
Chesterfield	94.65	47.58	501.28	54.43	219.53	1,571.81	62.73	44.38	821,073,865
Henrico	140.29	42.56	517.24	162.83	224.08	1,509.75	101.78	97.56	858,218,248
Loudoun	126.23	38.27	442.66	96.78	259.72	2,409.18	138.14	82.07	1,122,152,972
Arlington	188.09	67.23	849.20	345.89	726.53	1,814.44	260.41	153.67	914,689,970
Stafford	74.68	52.79	394.97	57.97	168.92	1,956.89	83.58	40.88	365,046,823
Spotsylvania	78.95	49.02	352.34	59.33	199.58	1,815.45	57.65	25.67	322,881,176
Hanover	85.12	42.84	507.94	69.49	241.41	1,649.91	65.90	48.01	270,691,110
<b>Albemarle*</b>	<b>74.06</b>	<b>46.35</b>	<b>350.99</b>	<b>44.58</b>	<b>324.38</b>	<b>1,583.53</b>	<b>70.85</b>	<b>96.51</b>	<b>275,109,715</b>
Roanoke	106.82	41.44	505.44	151.16	231.78	1,456.49	112.69	25.97	243,125,358
Montgomery	74.96	28.94	166.20	60.87	222.60	964.76	32.06	14.42	147,705,410
Rockingham	47.49	42.00	239.16	68.72	226.61	1,508.96	37.00	54.66	169,768,001
Frederick	74.47	43.56	320.41	116.97	149.46	1,668.49	67.76	29.89	193,492,048
Augusta	49.02	26.70	238.15	43.10	270.07	1,351.83	34.53	18.74	149,870,093
Bedford	46.62	41.62	213.60	90.65	234.99	1,227.13	53.19	73.81	136,090,007
Fauquier	167.99	71.33	376.32	196.55	282.82	1,934.95	74.65	85.73	208,018,992
York	116.30	53.95	503.45	177.56	205.50	1,840.80	78.03	127.98	203,171,999
Pittsylvania	31.38	24.62	207.32	50.55	305.01	1,232.55	16.31	113.66	125,829,858
James City	78.29	83.48	397.45	114.84	194.14	1,664.30	145.29	164.53	190,460,909
Charlottesville	225.16	75.13	814.50	328.30	1,058.44	1,664.26	264.70	132.94	198,394,814
<b>Average (top 20 &amp; Charlottesville)</b>	<b>100.08</b>	<b>47.84</b>	<b>426.14</b>	<b>121.93</b>	<b>306.41</b>	<b>1,655.67</b>	<b>93.04</b>	<b>89.56</b>	
<b>All Counties</b>	<b>117.66</b>	<b>52.31</b>	<b>476.52</b>	<b>178.20</b>	<b>345.86</b>	<b>1,587.93</b>	<b>100.71</b>	<b>128.40</b>	

Source: Commonwealth of Virginia, Auditor of Public Accounts. *Comparative Report of Local Government Revenues & Expenditures for the Fiscal Year Ended June 30, 2011*, <http://www.apa.virginia.gov/ComparativeReport.cfm>.

\* The amount listed in Community Development excludes \$186.46 per capita paid to the City of Charlottesville under the revenue sharing agreement.

# CONSUMER PRICE INDEX TRENDS



The Consumer Price Index (CPI) is a statistical description of price levels, provided by the U.S. Department of Labor, which is used as a measure of inflation, or changes in prices of various goods. The most commonly used index is the Consumer Price Index for Urban Consumers (CPI-U), which is an index of prices of various consumer goods. The County uses the average annual (national) CPI-U to measure inflationary increases from one year to the next. The 2008 inflation rate of 3.9% was the highest rate since 1991. The -0.4% change in average annual inflation from 2008 to 2009 is the only negative rate since 1955. In 2011, the inflation rate was 3.2%.

# SELECTED FINANCIAL TRENDS

	FY 03/04	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	Adopted FY 12/13
<b>Budgeted Expenditures</b>										
School & Local Government Operations	187,828,017	205,929,410	223,410,371	249,464,893	263,204,610	270,838,259	270,114,107	265,682,373	268,499,812	275,717,124
% Increase	4.5%	9.6%	8.5%	11.7%	5.5%	2.9%	-0.3%	-1.6%	1.1%	2.7%
Capital Budget	22,905,000	29,450,797	22,999,000	39,034,175	28,992,592	49,243,476	16,010,000	8,120,565	17,804,377	20,760,936
% Increase	3.2%	28.6%	-21.9%	69.7%	-25.7%	69.8%	-67.5%	-49.3%	119.3%	16.6%
Revenue Sharing	7,726,021	8,004,461	9,742,748	10,134,816	13,212,401	13,633,950	18,038,878	18,454,658	18,089,812	17,520,948
% Increase	15.4%	3.6%	21.7%	4.0%	30.4%	3.2%	32.3%	2.3%	-2.0%	-3.1%
Total County Expenditures	218,459,038	243,384,668	256,152,119	298,633,884	305,409,603	333,715,685	304,162,985	292,257,596	304,394,001	313,999,008
% Increase	4.7%	11.4%	5.2%	16.6%	2.3%	9.3%	-8.9%	-3.9%	4.2%	3.2%
School Expenditures as % of Total Expenditures (incl capital)	61%	60%	61%	59%	61%	63%	60%	61%	60%	59%
General Govt Expenditures as % of Total Expenditures (incl capital)	35%	36%	35%	37%	35%	33%	34%	33%	34%	35%
<b>People</b>										
Local Government Personnel <sup>1</sup>	530.95	552.95	569.95	619.80	627.80	629.30	608.30	578.60	581.35	595.31
Positions per 1,000 Population	5.98	6.10	6.24	6.78	6.67	6.53	6.23	5.85	5.77	5.80
Classified Employee Market Increase	3.80%	3.00%	4.40%	3.95%	4.00%	3.35%	0.00%	0.00%	1.00%	1.00%
VRS Rate - Employer Share	7.50%	11.00%	11.00%	12.96%	12.96%	13.54%	13.54%	15.14%	15.14%	13.99%
VRS Rate - Employee Share	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.00%
School Enrollment <sup>2</sup>	12,251	12,356	12,438	12,446	12,491	12,531	12,742	12,914	12,800	12,963
% Increase	0.1%	0.9%	0.7%	0.1%	0.4%	0.3%	1.7%	1.3%	-0.9%	1.3%
Population <sup>3</sup>	88,859	90,645	91,350	91,420	94,090	96,346	97,694	98,970	100,780	102,675
% Increase	1.9%	2.0%	0.8%	0.1%	2.9%	2.4%	1.4%	1.3%	1.8%	1.9%
<b>Taxes</b>										
Avg. Urban/Suburban Parcel Assessment	\$198,667	\$198,667	\$254,756	\$254,756	\$330,731	\$322,078	\$308,121	\$297,632	\$294,678	\$285,544
Real Estate Tax Rate	\$0.76	\$0.76	\$0.74	\$0.74	\$0.68	\$0.71	\$0.742	\$0.742	\$0.742	\$0.762
Tax on Average Parcel Assessment	\$1,510	\$1,510	\$1,885	\$1,885	\$2,249	\$2,287	\$2,286	\$2,208	\$2,187	\$2,176
Personal Property Tax Rate	\$4.28	\$4.28	\$4.28	\$4.28	\$4.28	\$4.28	\$4.28	\$4.28	\$4.28	\$4.28

<sup>1</sup>Personnel includes all funded positions. Frozen positions are not included.

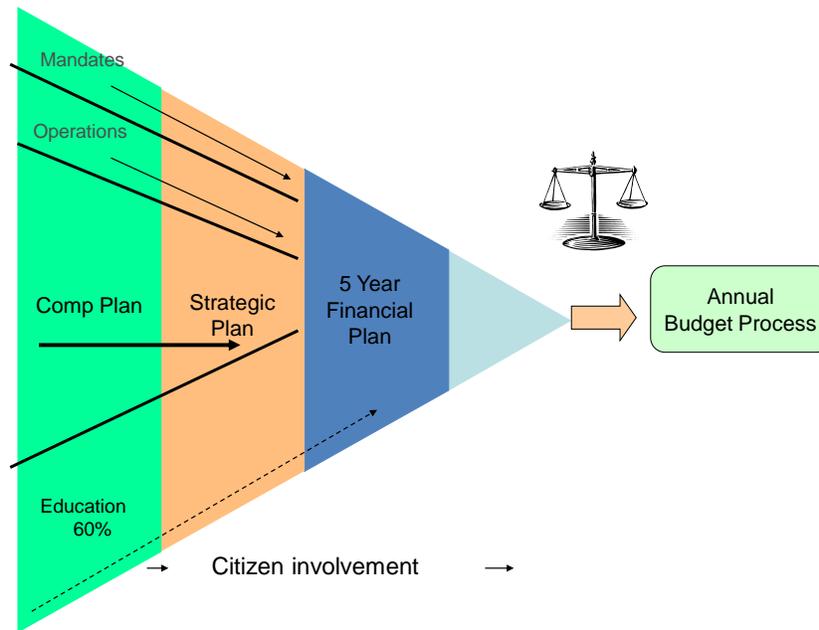
<sup>2</sup>September 30 Enrollment from FY 2012-2013 Superintendent's Funding Request

<sup>3</sup>Albemarle County population figures FY 03/04 through FY 05/06 and FY 07/08 through FY 10/12 are taken from the Weldon Cooper Center for Public Service VASTAT website, "Population Estimates" page (<http://www.coopercenter.org/demographics/population-estimates/>), 2 February 2012. The population figure for FY 06/07 is supplied by Qian Cai, Ph.D., Director of the Weldon Cooper Center's Demographics & Workforce unit, 5 February 2009. The population projections for FY 12/13 provided by Geographic Data Services, Albemarle County Department of Community Development, 2 February 2012.

# FIVE-YEAR FINANCIAL PLAN

	Projected 2013	Projected 2014	Projected 2015	Projected 2016	Projected 2017
<b>Local Revenues</b>					
General Property Taxes	137,541,666	138,460,503	141,220,656	145,502,544	150,634,150
Other Local Taxes	44,898,850	45,969,500	47,179,550	48,539,275	49,604,525
Permits and Fees	1,624,550	1,639,150	1,654,150	1,674,850	1,687,650
Fines and Forfeitures	666,440	678,409	690,407	702,435	714,394
Use of Money/Property	488,500	507,375	522,325	537,625	542,825
Charges for Services	2,537,175	3,635,385	3,683,970	3,740,055	3,814,290
Miscellaneous	33,100	33,800	34,000	34,800	35,100
Payments in Lieu of Taxes	147,278	150,278	152,278	154,778	155,278
Donations	4,300	4,300	4,200	4,200	4,200
Recovered Costs	220,825	226,775	228,825	233,725	240,075
<b>Subtotal Local Revenues</b>	<b>188,162,684</b>	<b>191,305,475</b>	<b>195,370,361</b>	<b>201,124,287</b>	<b>207,432,487</b>
<b>State Revenues</b>					
Payments in Lieu of Taxes - State	127,000	128,000	130,000	133,000	136,800
Non-Categorical Aid - State	15,526,570	15,538,770	15,550,970	15,563,170	15,576,370
Shared Expenses - State	1,916,600	1,935,766	1,974,481	2,023,843	2,084,559
Categorical Aid - State	5,349,248	5,424,584	5,502,221	5,582,098	5,614,531
<b>Subtotal State Revenues</b>	<b>22,919,418</b>	<b>23,027,120</b>	<b>23,157,672</b>	<b>23,302,111</b>	<b>23,412,260</b>
<b>Federal Revenues</b>					
Payments in Lieu of Taxes - Fed	34,200	34,500	34,800	35,000	35,500
ARRA Stimulus					
Categorical Aid - Fed	3,968,609	4,042,718	4,120,450	4,201,061	4,290,131
<b>Subtotal Federal Revenues</b>	<b>4,002,809</b>	<b>4,077,218</b>	<b>4,155,250</b>	<b>4,236,061</b>	<b>4,325,631</b>
<b>Subtotal Local State &amp; Federal</b>	<b>215,084,911</b>	<b>218,409,813</b>	<b>222,683,283</b>	<b>228,662,459</b>	<b>235,170,378</b>
<b>Transfers</b>					
Tr. - CIP & Storm Water	669,910	686,250	703,140	725,150	747,990
Other Transfers	2,033,195	2,075,895	2,125,395	2,177,195	2,225,195
<b>Subtotal Transfers</b>	<b>2,703,105</b>	<b>2,762,145</b>	<b>2,828,535</b>	<b>2,902,345</b>	<b>2,973,185</b>
Use of Fund Balance	167,000	167,000	167,000	0	0
<b>Revenues</b>	<b>217,955,016</b>	<b>221,338,958</b>	<b>225,678,818</b>	<b>231,564,804</b>	<b>238,143,563</b>
<b>General Fund Expenditures</b>					
General Local Government Admin.	11,079,747	11,343,432	11,615,818	11,957,474	12,311,580
Judicial	4,000,368	4,093,934	4,190,692	4,311,258	4,436,327
Public Safety	32,192,493	32,513,345	33,687,944	34,849,716	35,960,443
General Services/Public Works	4,523,276	4,633,058	4,746,290	4,878,179	5,014,549
Human Services	17,754,031	17,883,175	18,090,581	18,359,668	18,648,911
Parks & Recreation/Culture	6,131,594	6,276,437	6,339,139	6,408,002	6,477,836
Community Development	6,140,880	6,252,642	6,368,221	6,515,570	6,668,459
<b>Subtotal, Departmental</b>	<b>81,822,390</b>	<b>82,996,023</b>	<b>85,038,686</b>	<b>87,279,866</b>	<b>89,518,105</b>
Revenue Sharing	17,520,948	17,352,747	17,120,220	17,159,597	17,542,256
Capital/Debt Transfer	18,192,213	18,410,432	18,835,475	19,402,058	19,990,078
Transfer to Schools	98,379,102	99,518,579	101,760,501	104,756,710	107,866,729
Reserves/Other	1,872,925	2,022,376	2,038,446	2,168,269	2,471,825
<b>Subtotal, Non-Departmental</b>	<b>136,132,188</b>	<b>137,371,133</b>	<b>139,771,643</b>	<b>143,286,634</b>	<b>147,503,888</b>
<b>Expenditures</b>	<b>217,954,578</b>	<b>220,367,156</b>	<b>224,810,329</b>	<b>230,566,500</b>	<b>237,021,993</b>
Revenues over Expenditures	437	971,802	868,489	998,304	1,121,570

**Five-Year Plan provides critical linkage - tying the County's Comprehensive Plan and Strategic Plan Goals to the County's budgeting processes**



**Five-Year Financial Plan Revenue Assumptions and Highlights**

- Plan is built on the equalized tax rate of 76.5 cents in FY13. This tax rate is assumed in each year of the plan.
  - Maintains taxes for the average homeowner over the five years below the FY09 level, when the recession began
- Maximizes efforts to collect misdirected/delinquent tax revenues
- Begins preparing for state and federal revenue reductions
- Continues focus on alternative revenue sources
- Includes expansion of EMS cost recovery revenue

**Five-Year Financial Plan Expenditure Assumptions and Highlights**

- Addresses obligations and mandates for general government
- Continues efficiencies, restructuring, and repositioning for the future
- Eliminates 4 additional positions over the five-year period through attrition
- Increases reliance on grants, volunteers, and partnerships to fund operations
- Continues scrutiny of all available fund balances and reallocates to core services
- Addresses new financial targets to protect AAA bond rating
- Restructures or reduces funding approach for community agencies
  - Includes \$100k in reductions in funding for agencies to be allocated in accordance with the Board approved Agency Budget Review Team (ABRT) Steering Committee recommendations
  - Assumes funding for tourism and festival-related agencies will be considered within the County's established tourism allocation to the Charlottesville/Albemarle Convention and Visitor's Bureau
  - Anticipates that \$30k will be provided to the library system by "out of area" support. The County contribution would be reduced by the same amount.
  - Agency allocations would then be level-funded through FY17.
  - Charlottesville/Albemarle Commission on Children and Families (CCF)
    - \$25k savings in FY13
    - Operation funded by other means, such as grants, beginning in FY14
- Strategic Priority - Education
  - When compared to funding available at the current tax rate of 74.2 cents, this provides a total of \$7.2 million in additional revenue over the five years, which equates to approximately \$1.4 million in ongoing funding in FY13 that carries throughout the plan

- At this level of funding the school division's five-year plan as presented to the Board of Supervisors remains unbalanced in all years
- Strategic Priority – Capital Program
  - This plan dedicates ½ cent on the tax rate to capital projects
  - Provides additional \$5.4 million for capital projects over a five-year period
- Strategic Priority – Public Safety
  - Provides funding for Public Safety Reclassification
  - Unfreezes 3 police officer positions
  - Opens the Ivy Fire Station
  - Funds a new Public Safety Firing Range
  - Provides Emergency Medical Service (EMS) in the Pantops area
- Strategic Priority – Supporting Evolving Workforce
  - Provides salary increases in each year and sets aside one-time monies for a performance-based recognition pool
- Provides funding to build the Crozet Library in FY13 and to begin operating in FY14
- Provides approximately \$900k in ongoing funding beginning in FY14 for Watch List items:
  - School Division
    - VRS Rates
    - Capital Needs
    - Enrollment
    - Reductions in state and federal funding
  - General Government
    - Capital Needs
    - Chesapeake Bay Cleanup – TMDL Mandate
    - Devolution of Secondary Roads
    - Reductions in state and federal funding

In addition to the highlights above, the following assumptions were used in developing the FY13-FY17 five-year plan.

Item	Assumption
Tax Rate	76.5¢ in each year
Reassessment Rates	2012 - (3.00%) 2013 - (1.50%) 2014 - 0.00% 2015 - 1.50% 2016 - 2.25% 2017 - 2.50%
New Construction	2012 - \$100M 2013 - \$125M 2014 - \$137M 2015 - \$150M 2016 - \$156M 2017 - \$162M
Salaries	FY13 - 1.0% market with \$167k set aside for performance-based recognition pool FY14 - 2.0% market with \$167k set aside for performance-based recognition pool FY15 - 2.0% market with \$167k set aside for performance-based recognition pool FY16-FY17 - 2.7% market/merit increase
Reclassifications	\$650K in FY13 - of this, \$550K is for the public safety reclassification \$75K in FY14 \$75K in FY15 \$75K in FY16 \$75K in FY17
Frozen Positions	- Unfreezes 2 police officers in FY15 and 1 police officer in FY16 - The 3 remaining frozen positions are - Assistant Registrar for Records Management, Manager of Zoning Enforcement, and the Computer Operations Supervisor
Business Auditor Position	Cost = \$80K in FY13 Revenue brought in = \$200K
Department Restructure	Savings: FY14 - \$100K FY15 - \$150K FY16-FY17 - \$200K
VRS	18.99% of salaries in all years of the plan
Health Insurance	FY13 - Reduce employer share by \$300 per employee FY14-FY17 - 8% annual increase in employer share
Dental Insurance	7% annual increase
City Fire Contract	\$871K in FY13 No funding in out years
Operations	- Prior year reductions continued - Allows for 2% annual inflationary increase - Adds \$50,000 for training
CSA	Decrease from \$2.5 to \$2.3 million in each year
Regional Jail	6.5% annual increase
BRJDC	2% annual increase
ECC	2% annual increase
Tax Relief for the Elderly/Disabled	Decrease by \$50k from \$1 million to \$950k
Operating Impact of Capital Projects	Adopted capital plan and includes operating impacts for Mobile Data Computers (beginning in FY13), Policing Firing Range (beginning in FY14), and ECC CAD and Emergency Telephone System (beginning in FY15). FY13 - \$130,000 FY14 - \$146,000 FY15 - \$254,938 FY16 - \$271,185 FY17 - \$271,185
Reserve for Contingencies	\$250k in each year
Fund Balance	Increased target to 10%

